

The Infrastructure Forum Update Working Group 1 Executive Meeting 1 3rd September 2007

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Presentation Overview

- Update of the progress for the Infrastructure Forum
- The first main Steering Group meeting – July 2007
- Working Group 1, 2, 3.
- Government Consultation
- A range of Publications
- A range of Influential meetings
- 59 Member Companies
- 72 People involved in working meetings this year
- 16 Forum Meetings for Members



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Organisations Involved

4 Delivery Ltd	Constructio Skills	Mott MacDonald Ltd
Accord Highways	Costain	Needlemans
Alfred McAlpine	Crossrail	ODA
Alfred McAlpine Government Services Ltd	Designbuild	Parsons Brinckerhoff Ltd
Autodesk	DHL/EXEL	Petroplus Bitumen
Balfour Beatty Civil Engineering	East Midlands Development Agency	Ringway Infrastructure Services
Balfour Beatty Infrastructure Services	East Riding of Yorkshire Council	Scott Wilson
Balfour Beatty Rail	Ekologika	Sir Robert McAlpine
Birse Civils	EMAP	Skanska
BRE	Energy and Utility	Tarmac Ltd
BT	Enterprise Ireland	The Clancy Group
Burdens	Eversheds LLP	Traxsydes Training
Buro Happold	G F Tomlinson	Trowers & Hamlins
Capita Symonds	Galiford Try	Turner and Townsend
CE	Geralds	Waterman
Channel Tunnel Rail Link	Hampshire County Council	Westfield Stratford City
CIRIA	Highways Agency	Whitby Bird
CITB - CS	Loughborough University	Wincanton
City of London	Marshalls Plc	Wolesley
Concrete Centre		



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The Purpose of the Forum

- **The Vision for the Infrastructure Forum**
 - To be a strategic industry body, working for and across the supply chain, in collaboration with key sector bodies and Government to demonstrably change the performance of the sector.
- **The Infrastructure Forum Sector Definition**
 - The Infrastructure Sector has been defined ‘narrowly’ as civil engineering, transport (roads, rail etc) and utilities.
- **Infrastructure Forum Purpose**
 - Established to coordinate and drive change across the sector supply chain, the Forum will be the pan-industry body, engaging the breadth of the supply chain including Clients and creating important links to research. The Forum will provide industry focus to drive the agenda forward and make a difference to the performance and innovation of the sector. The Forum will stimulate best practice and address the challenges of the sector through pro-active engagement of its members providing the environment where industry can lead and make a difference.



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Progress of the Specific Outputs

Progress against: Specific Objectives of the Infrastructure Forum 2007 / 2008

1 Main Steering Group	Achieved
5 Member Working Groups	3/5 Achieved
1 Member Conference	September
5 Member Workshops	3/5 Achieved
1 Lobby Function	Steering Group Role
Industry support (Chair's and Working Groups)	3 Executives
15 Demonstrations	18 Demonstrations
Best Practice Products & Services	WG3 Integrated team Assessment
Newsletter	October 2007
2 Facilitated Meetings with relevant stakeholders	Government White Papers
3 Specific Interventions presented to government	WG 1: Green Paper / WG 2: Briefing
Sponsorship	CIVILs 07 Stand
1 CIVILS 2007 conference stand	November 2007
3 Task Force – Scoping	Not achieved = Asset management & maintenance

Role Focus	Activity (What the Forum will do)
Strategic Influence	<ul style="list-style-type: none"> •Lobby Government and influence policy •Provide a fora for engagement and change •Outline a route map for change in the sector
Coordination	<ul style="list-style-type: none"> •Collaborate with stakeholders to deliver a common message •Provide an environment for networking across the sector supply chain •Provide a communication hub for the exchange of information •Be the catalyst of change representing members and the associated networks
Evidence base	<ul style="list-style-type: none"> •Identify the challenges the sector consider as a priority to influence •Develop an industry lead approach to change •Understand market failure of the sector based on the work of stakeholders and the contribution from industry. •Develop a business case for change •Instigate change with strategic partners •Deliver a demonstration programme which supports the objectives of the Forum
Strategic Research	<ul style="list-style-type: none"> •Develop a strategy to support the sector. •Structure a research programme which compliments and collects current areas action based research. •Deliver a strategic research agenda with the Forum.
Delivery	<ul style="list-style-type: none"> •Develop a programme relevant to the needs of the Members. •Support Members from across the sector to network and collaborate to drive change. •Support Members with the relevant skills and competences to make a difference to the performance of the sector. •Develop programmes to disseminate knowledge to the sector to encourage adoption which will demonstrably change the sector operates.
Drive Change	<ul style="list-style-type: none"> •Engage stakeholders to encourage them to feed into Action Plans to the Forum strategy and aim for an environment where the collective body evidence can provide and drives change. •Work with key clients of the sector to understand their needs and provide them with the tools and knowledge to leading industry Clients.
Continuously Improve	<ul style="list-style-type: none"> •Provide Members with the information they need to support improvement. •Develop leading edge management and leadership tools relevant to the sector.

Structure of the Forum

Constructing Excellence Council (See Governance: Chairman of Infrastructure)					Secretariat support and Constructing Excellence corporate support - including <ul style="list-style-type: none"> • Executive • Membership • Demonstrations • IT • <u>Programmes</u> • PR • Sustainability • G4C • National Club network
Infrastructure Steering Group (Inc. Task Force / HTMA Rep) Representatives from the Working Groups and leaders on Strategic Development areas of the Forum					
WG1 Executive	WG2 Executive	WG3 Executive	WG4 Executive	WG5 Executive	
Working Group 1 Long Term Planning	Working Group 2 People & Skills	Working Group 3 Supply Chain Integration	Working Group 4 Waste (Not Active)	Working Group 5 Innovation (Design) (Not Active)	
Membership					
Consultation – General Topics of National Importance <ul style="list-style-type: none"> • HTMA – Highways Term Maintenance Association • Construction Communities – Midlands Highway Alliance / supply midlands. • BSI – Rethinking Construction standards 					



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The Steering Group

- Progress against the first agenda
- Outline of the next agenda for comment (planned for October 2007)

Main Steering Group Meeting

Agenda Items

- Strategic Development of the Forum
- Exchange of views across the groups
- September Conference
- Strategic Research Agenda
- Demonstrations
- Membership

Meeting Outcomes

- Constitution of the Forum
- Development of the research agenda
- Raise the profile of the demonstrations (Press)
- Increase the breadth of membership

Working Group 1: Long Term Strategic Planning

- Outputs
- Milestones
- Summary



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Overview of the Working Group 1 Outputs

The deliverables of the Working Group 1 in 12 months time

The Working Group has identified a programme which will deliver these outputs:

- A 'Green Paper' to influence Government to consider a formal review of the sector.
- A conference to engage Government and industry to support a formal review.

Significant Milestones to be achieved by September 2007.

- A draft paper that outlines the content for a 'Green Paper' and a recommended approach to review the sector with clear benefits and business case stated.
- A Member conference to communicate progress to other Forum members and seek the advice and support of Government for the working groups agenda.

Next Steps

- Define a project brief with time scales and look for support from stakeholder organisations.
- Collect views from relevant stakeholders of the industry
- Develop the current structure of the Green Paper
- September conference presentation and what information you would like to collect and communicate with Members



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Summary of Achievements of WG1

- Initial workshop which created an executive and a set of objectives for year
 - Meetings with OGC, Treasury^[1] and Crossrail to identify whom WG1 should be targeting in order to persuade “Government” on the benefits of an integrated long term central development plan.
 - Responses to two Government White Papers on Energy and Planning. However these needed to be upgraded and two workshops are planned (facilitated by Parsons Brinkeroff)
 - “Green Paper” prepared which outlines a format for a report and outcome for the Working Group in 2008
 - 5 benefits of long term planning developed
 -
- ^[1] Meeting with Jeremy Jones of Treasury was set up by Elaine Mellish – consultant to Constructing Excellence



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Working Group : People & Skills

- Outputs
- Milestones
- Summary



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Overview of the Working Group 2 Outputs

What we agreed at the last meeting – the group should be

- A co-ordinator of information and add value where possible by joining activities
- Identify information (what other are doing), priorities and distribute
- Direct activities to support industry development around the people agenda

The deliverables of Working Group 2 in 12 months time

The Working Group has identified a programme which will deliver these outputs:

- A report on best practice
- Matrix of actions to achieve objectives of WG2 – with a long term strategy and vision
- Common qualification route – simplified and structured (with all the qualifications listed)
- A People Charter – for the industry, recognised by the Minister (Industry Commitments)
- Conference to conclude activities (27th September 2007)

Significant Milestones to be achieved by September 2007.

- A report to industry by September 2007 (Define and propose content)
- A conference in September 2007
- A discussion document with Government September 2007



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Summary of Achievements of WG2

- Confirmed Crossrail as an integral member of WG
- Timeline being prepared to demonstrate successes and failures in the past
- Demographic study to demonstrate where the skill shortages are likely to be
- Breakdown of issues into sub initiatives and delegated to WG members. Take up and progress has been mixed and it may be necessary to rethink mechanisms of delivery
- 27 September 2007 Conference is seen as an opportunity to focus efforts



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Working Group :

Supply Chain Integration

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Overview of the Working Group 3 Outputs

The aim of the Working Group is to present a practical solution to address the specific objective of the Supply Chain integration in the Infrastructure Sector.

The deliverables of the Working Group in 12 months time

- National Conference and invite all the major players
- 5 Year Plan
- Everyone at the conference must bring a current project of best practice to illustrate supply chain integration.
- Best Practice / 'How to' Guide or practical toolkit developed by Working Group Members
- Identify common characteristics of best in class for the theme
- Survey the industry to gather intelligence (EMAP option)

Significant Milestones to be achieved by September 2007.

- Design national conference for key players
- Establish a vision for an industry wide assessment for integrated teams
- Promote the demonstration programme
- Outline the structure for a best practice guide (or see if Tracker can be used as a tool)
- Survey the industry

Summary of Achievements of WG 3

- The WG consists of an extended group of 50 who are on the circulation list.
- Executive Group established with a rich mix of members including TfL, HA and specialist trades.
- Literature search to develop a powerful argument on benefits of integration. Over the next quarter the challenge will be to translate this into a product.
- A contextual paper has been prepared which outlines the background, the issues and the challenges. Dropping out of this are a series of questions for WG members to comment on using their own experiences
- Looking to build up a bank of case studies.
- Considering a self assessment tool which can be progressed into a certificate verified by CE.



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