



## Constructing Excellence Annual Report 2009



# Chairman and Chief Executive's Foreword

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## Board

Bob White,  
Constructing Futures  
(Chairman until March 2009)

Vaughan Burnand  
(Chairman from April 2009)

Ian Reeves, McGee Group

Peter Woolliscroft, Cyntra

Don Ward

## Senior Management Team

Don Ward, Chief Executive

Peter Cunningham, Director

Jon de Souza, Director

Carl Chichester,  
Financial Controller

### We trust you are all well and surviving, even prospering in these difficult conditions.

We understand that the recession has hit everyone in construction and we are no exception. The effects are a mixture of good and bad as reduced membership income is balanced by greater interest from members in what we do. Some are looking for ideas and support to survive and then thrive when the upturn comes and we hope all members will turn to us and what we stand for.



Vaughan Burnand  
Chairman

The last year saw continued change for us at Constructing Excellence as we restructured to enable a sharper focus on delivering value to our membership. The departure of the Housing Forum at Christmas 2008 to a new association with NHBC was a major change. We wish them well and hope they retain a level of integration with us, we firmly believe that different sectors have much to learn from each other.

Then, in April, Vaughan took over from Bob White as Chairman. Bob was involved for a long time, going back to the days of Rethinking Construction and the Movement for Innovation, and was Chairman of Constructing Excellence for three years as we made the transition from government to industry funding. We are very grateful for his leadership, and wish him every success in the next stage of his career.



Don Ward  
Chief Executive

It is with great excitement that we have announced a new collaborative partnership with BRE, who will be our service delivery partner from September 2009. A new agreement will mean that we will work together to deliver even better value for our members and other stakeholders. This partnership will mean greater breadth and value to members and the possibility of joint ventures with BRE to assist with our funding.

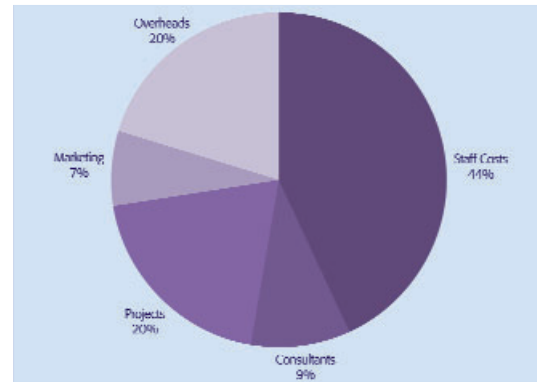
Integration and collaborative working remain the fundamental for industry change and even more so in a recession. We have maintained an important profile with the media in this regard, as well as with government, particularly the Office of Government Commerce, championing the adoption of true collaborative working rather than turning back to the old ways of single-stage lowest-price tendering and all its attendant problems. We need to avoid un-doing all the good work of the last 10-15 years, just at the time when business efficiency, lean and innovation have never been so vital.

Despite difficult times in the economy, we remain strong thanks to the engagement of our members, customers, partners and staff. To everyone who 'keeps the faith' in supporting us as a focus for change in the industry, we once again say.....THANK YOU

Cover photographs  
(from top to bottom, left to right)  
MoD Andover  
2008 CE National Award Winners  
Earthship Brighton  
Northumbria University, City Campus East

# Improving Industry Performance

**Where the Money Goes**  
As a not-for-profit organisation, any surplus that we make is invested back into research or new products and services.



We are dedicated to improving industry performance and showcasing best practice across the UK built environment sector.

Our vision is of a demonstrably better built environment, and working with our membership we provide a unique bridge between industry, clients, government and the research community at national, regional and local levels.

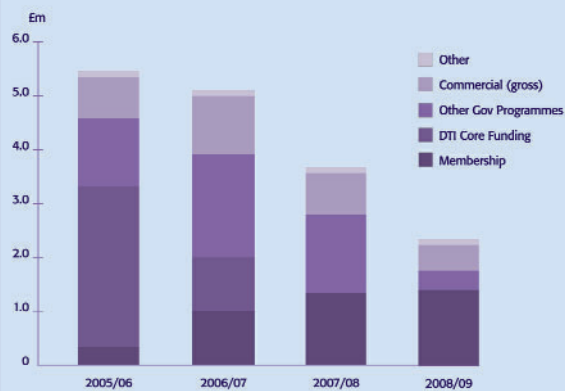
In May 2008 we restructured to focus on our membership and reduce the amount of government-funded programmes and particularly commercial consultancy work.

Six core activities add value in delivering the agenda, evidence and tools for change:

- Action Research and Innovation
- KPIs and Benchmarking
- Demonstrations
- Networks and Events
- Guidance and Training
- Leadership and Influence

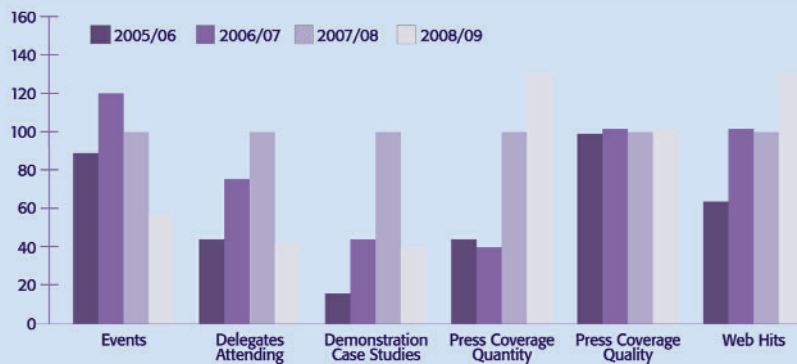
Examples of these six activities are featured throughout this review, as is a focus on the four themes which continue to underpin our work:

- Integration and Collaborative Working
- Leadership and People Development
- Value
- Sustainability



## Income this Year

Membership subscriptions now account for 61% of our funding, with government funding, either from grants or discretionary project spend, reduced to 17% as a result of the restructure in 2008 referred to above.



## Outputs

Productivity has continued to increase in a number of areas, notably press coverage and website usage, despite the reduction in funding.

## Influence and Collaboration

We work hard to join up with others to maximise our impact. Highlights include:

### Government

Jon de Souza and Andrew Kinsey of Bovis Lend Lease gave evidence to the DEFRA Select Committee inquiry into waste. We were also a prominent supporter of plans for a Chief Construction Adviser.

### Legislation and Standards

The Construction Clients' Group (CCG) input to revisions of the Construction Act and the CDM (2007) Regulations. Constructing Excellence were a prime mover behind the BS/ISO 15686-5 standard for whole life costing published in September 2008.

### Industry Representation

Peter Woolliscroft and Peter Cunningham represent CCG on the Strategic Forum for Construction.

### Government Clients

Don Ward sits on the Public Sector Construction Clients' Forum of the Office of Government Commerce.

### Skills and Training

Peter Cunningham represents construction clients on the Board of ConstructionSkills.

### Sustainability

We made substantial input into the government-industry Strategy for Sustainable Construction. We have reciprocal membership of the UK Green Building Council.

### Highways

Jon de Souza is on the Highways Efficiency Liaison Group.

### Industry Awards

Many of our officers and members are judges for prestigious awards in the industry, including Construction News and Contract Journal.

# Core Membership Activities



Japan Study Tour, May 2009

## Guidance

A number of 'short life' task groups published guidance in early 2009:

**Design Management:** A guide aimed at clients, consultants and construction companies who need to know more about the basic principles of design management, an increasingly important function in unlocking value from the supply chain.

**Collaborative Cost Management:** A guide to value propositions and their use, supported by a guide on the agreement of prices and costs in two-stage tenders.

**Better Ways of Working:** A guide to the implications and opportunities of diversity, flexible working and other new working practices.

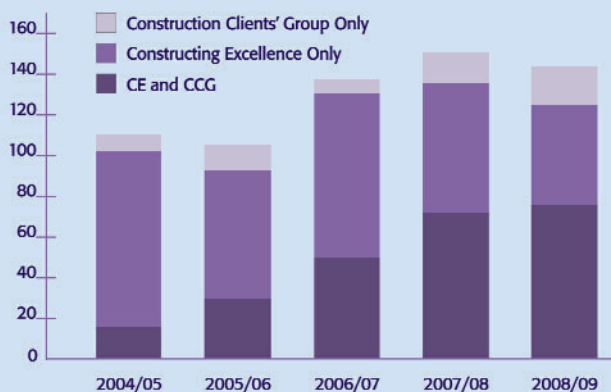
**Environment and Sustainability:** A practical signposting guide to practical measures that respond to the challenges posed by climate change and wider sustainability drivers.

Other task groups which concluded during the year looked at whole life value/FM, and procurement, the former resulting in an ISO and British Standard, the latter now forming the basis of the British Standard. (See page 8).

## Membership

With the downturn in the construction sector, membership of Constructing Excellence has levelled off.

The continued growth in client membership, either via Constructing Excellence or CCG specifically, is highly encouraging. We continue to demonstrate the value of Constructing Excellence membership and are committed to improving that value proposition.



## New Task Groups

Following consultation with members, new task groups will be initiated in autumn 2009 as follows:

- Implementing Lean
- Building Information Modelling
- Dealing with the Recession
- Nuclear Best Practice

## Collaborative Working Champions

This action learning group of members continues to meet quarterly to keep themselves up-to-speed with the latest developments in collaborative working. They are able and willing to provide mentoring support to other members. Coached by Kevin Thomas of Visionality, the topics discussed in 2008/09 included a peer review of Taylor Woodrow's Strategic Alliance Partnership, Virtual Collaborative Working Champions, and Applying Collaborative Principles at the Birmingham Construction Partnership. They also worked on a "Survival Guide" to Collaborative Working as the response to budget and cash flow pressures in a recession.

Membership of this group remains open to new members subject to an 'induction' session.

## Egan Review

In June 2008 we hosted a reception at the House of Commons to mark ten years since the publication of Sir John Egan's Construction Task Force report Rethinking Construction.

An online survey followed on the impact of Egan, to which over 900 people replied, and we then invited Andrew Wolstenholme, now MD of Balfour Beatty Management Ltd, to chair a review of achievements. We are grateful to the review core group for contributing rather more time than they expected to the quality of the review, which will be published in October 2009 with the support of Sir John Egan, Sir Michael Latham, Nick Raynsford MP, and the Construction Minister Ian Lucas MP.

## Learning from Japan

In May 2009 our chairman Vaughan Burnand led a second party of fourteen industry people from the UK and overseas on a week-long study tour to Japan. The findings, presented at a members' forum later that month, highlighted many fundamental practices which are 'lean' and could be applied in the UK – or indeed anywhere.

A full report of the lessons learnt from the tour is available to members only from the website.



Heathrow Terminal 5

## Demonstrations

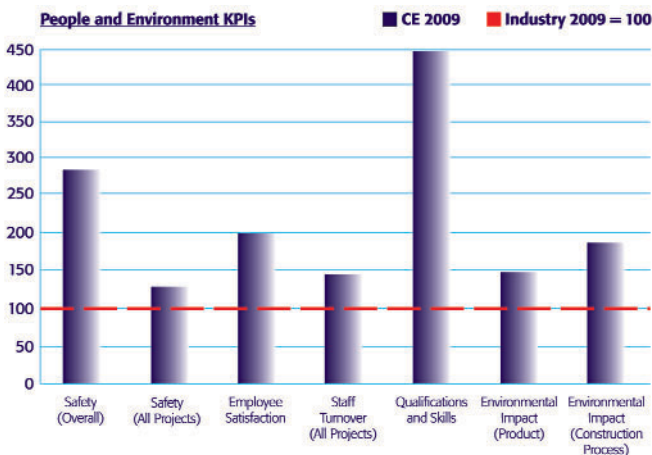
Fourteen new projects were recruited onto the programme, and 23 new case studies were published. These case studies are a key tool for the programme in disseminating the learning captured from the projects that are accepted as Demonstrations.



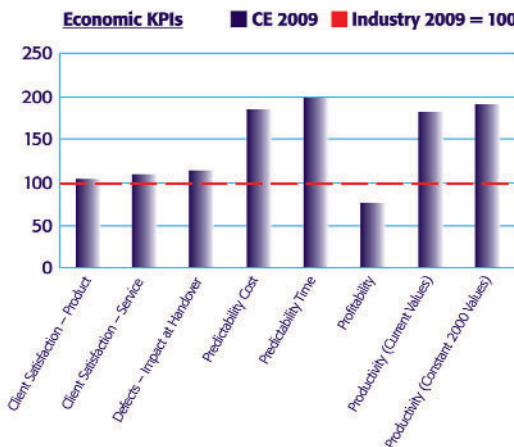
We also launched Demonstrations of Sustainability in Construction, which featured nine case studies. These projects indicate how construction businesses can respond to sustainability pressures. The level of publicity generated for Demonstration Projects has continued to increase significantly, with features on individual projects appearing in *Construction News* and *Building* amongst others.

A vital feature of the Programme is the collection of Key Performance Indicators – without these it is impossible to establish the business case for change. Each year since 1998 Demonstrations have out-performed the rest of the industry. The data to March 2009 includes these headlines:

- **Qualifications and Skills** – Demonstration Projects have achieved 4 times the industry average
- **Environmental Impact** – Demonstration Projects have achieved almost double the industry average



2009 Demonstrations outperform the industry by an average of 80%



## Innovation in Practice

A new 'Innovation in Practice' programme has been launched. This improves on the best elements of the previous Demonstration programme by enabling us to work in greater depth with individual projects and organisations. We will engage academic partners to assist with knowledge capture from the projects, and outputs from the programme will include in-depth case studies and events.

## Members' Steering Group

- Vaughan Burnand, Chairman
- Chris Gilmour, BAM Construct
- Richard Haryott, Arup
- Trevor Lowe, Gleeds
- Edwin Bergbaum, Waterman
- Stephen Hockaday,
- Laing O'Rourke
- Andrew Kane, FaulknerBrown
- John Lorimer,
- Manchester City Council
- Ian Reeves,
- McGee Construction
- Murray Rowden,
- Turner & Townsend
- David Stanley, Wates
- Adam Tarling,
- ISG Cathedral Contracts
- Adam Turk, Polypipe
- Stephen Underwood, Kier
- David Whysall,
- Turner & Townsend and
- Chris Davies, Buro Happold
- (g4c joint chairs)
- Paul Wilkinson, BIW



G4C debate, September 2008

## G4C – Generation for Collaboration

Constructing Excellence set up G4C to instill the spirit of collaboration in the new generation. Following our lead in collaborative practice, G4C seeks to harness the power of new people in the industry to make changes for the better and improve the way we work together.

All of G4C's activities and deliverables focus on the industry change agenda, defined by G4C as:

- Attracting, developing and retaining the very best people to the industry
- Transforming the industry mechanics to provide a built asset solution industry focused on total collaboration
- Prompting and promoting the industry to engage with the global challenge of climate change

## Task Teams

David Whysall and Christopher Davies took over as co-Chairs of G4C at the start of 2009. Five task teams are focused on the following themes:

- **Collaboration:** "Create an environment for newcomers to the industry to forge cross discipline relationships. Drive the industry institutions to support the change agenda. Induct G4C members in the concept of total collaboration."
- **Communication:** "To provide an industry communication platform and source for the benefit of newcomers and prospective industry entrants."
- **Recognition:** "Identify and highlight industry achievements undertaken by G4C members to raise the industry's brand amongst schools, universities and the wider industry."
- **Development:** "Develop G4C Members through providing a vehicle for the industry's innovative thinking/work to be showcased to them."
- **Idea Generation and Legacy:** "Capture, harness and where possible implement or showcase to industry leaders, ideas from G4C members that are aimed at supporting the industry improvement agenda."

## Construction News

G4C were given an important opportunity by Construction News (CN) to respond to their report from the Construction Leaders' Forum, which brought together 33 chief executives, managing directors and chairmen from companies with a combined UK turnover of more than £20 billion for off-the-record discussions of how the market is really affecting the industry. G4C members were asked to share their views on similar issues and a response to the report through a facilitated debate, the results of which appeared in subsequent editions of CN.

## Other Activities

- G4C is working with IT consultant Paul Wilkinson to explore the potential of web 2.0 for G4C, to include the launch of a collaborative web 2.0 site.
- An Umbrella Group meeting with junior institutions' boards held at Transport for London's new office at Palestra. Representatives from the APM Inspire Network, the ICE, and BIFM attended.
- G4C is developing opportunities for regional growth in Bristol, Manchester and Birmingham.

## G4C Board Members

David Whysall, Turner & Townsend  
 Christopher Davies, Buro Happold  
 Christine Baltas, Wates  
 Natasha Reeves, McGee  
 Oliver Ridley, Gleeds  
 Aimee Cubbitt, Mace  
 Mark Simmonds, Westfield  
 Ben Taylor, Northcroft  
 Chi Smith, Mundays  
 Anna McKenzie, Fulcrum Consulting  
 Andrew Fettes-Brown, Sense Cost Consultancy  
 Will Barrett, Francis Construction  
 James Lusher, Allford Hall Monaghan Morris  
 Dan Preston, Reynolds Porter Chamberlain  
 Catherine Irons, Faithful+Gould  
 Rhian Hughes, Constructing Excellence



The Construction Clients' Group (CCG) saw record membership levels at our inaugural members' conference. We continue to be the only organisation that caters for the requirements of all construction clients irrespective of their experience or sector. Our objectives are to maximise client outreach, to represent the construction client and to enable clients to get better value from their construction procurement. This is achieved through:

- Representing clients at the Strategic Forum for Construction, ConstructionSkills, CIOB, HSE and other stakeholder groups
- Influencing government policy and legislation through consultation events with CCG members
- Publication and communication of guidance and best practice to influence client behaviour
- Networking at international, national and regional events

## Clients' Commitments

We launched the Clients' Commitments, which updates our client guidance in alignment with the Strategic Forum for Construction's Construction Commitments. The six guides were written by members for use by clients, covering critical issues that clients should consider when engaging supply chain partners. Each is accompanied by a framework for action that our members have signed up to and we are encouraging other clients too. A simple measurement and diagnostic tool in support of the Clients' Commitments is currently under development.

The Clients' Commitments will be supported with a series of training modules and multimedia reference material. The modules are under trial with client organisations and Constructing Excellence South West.

## Inaugural Conference

CCG's inaugural national conference was kindly hosted by Royal Mail. We provided reports on our key outputs during the year and hosted workshops on future activities including Asset Management.

## Plans for 2009/10

These include the launch of the CDM2007 research impact for clients, launch of the Clients' Commitments diagnostic tool, training modules and facilitation service, preparing clients for the upturn in the economy, and representing clients at the International Construction Clients' Forum and the European Commission. The CCG will continue to grow its offering to clients to include the local government sector and the asset management community.

## Equal Partners Report

The Equal Partners report 'Customer and Supplier Alignment in Private Sector Construction' was produced in collaboration with Business Vantage. It drew on interviews with thirty private sector clients and supply chain workshops, just as the economy was beginning to deteriorate. The report concluded with recommendations for clients and their supply chain partners to work more collaboratively, with key messages not to ignore fifteen years of industry reform and to avoid any 'reversion to type' in the recession.

## Health and Safety Working Group

The Group continues to influence the health and safety agenda. The CCG would like to thank James Preston-Hood (Grosvenor), Ian Simms (Royal Mail) and Martin Winstone (SEGRO) for driving the group forward and for their continued hard work in representing clients across the industry.

### Three achievements are worth noting:

- The new on-line CDM assurance tool
- A joint research project with the British Property Federation on clients' progress with CDM
- Guidance to set expectations of the supply chain on health and safety, competency for clients, management arrangements and resource

### The CCG also provided client input into:

- Amendments to the Construction Act
- The Strategy for Sustainable Construction
- OGC Fair Payments Charter
- Construction Commitments
- BSI Procurement Committee
- ICE Client Best Practice Guide
- SEA report on Sustainable Buildings new Integrated Teams

## CCG Board

Peter Woolliscroft, Cyntra (Chair)  
 Simon Diggle, Highways Agency  
 Robert Knight, Igloo Regeneration  
 Tony Mulcahy, BIS  
 James Preston-Hood, Grosvenor Estates  
 Kevin Thomas, Visionality  
 Gren Tipper, Cyntra  
 Steve Vickers, Birmingham City Council  
 Cliff Jones, Department of Health  
 Peter Cunningham, Constructing Excellence (Director)

# Government and Commercial Work

## **BIS** | Department for Business Innovation & Skills

Constructing Excellence was commissioned by BIS (Department for Business, Innovation and Skills) to deliver two themed programmes of Demonstration Projects. The first focuses on integration and collaborative working and is designed to capture the benefits of adopting these methodologies on ten public sector building projects. Members of the Integration Task Group of the Strategic Forum are acting as mentors to the projects.

The second programme of demonstrations focused on the use of Building Information Modelling (BIM) techniques. The projects were primarily from publically procured buildings and demonstrated the benefits of using BIM both technically and as an enabler to information sharing.



Constructing Excellence has continued its work that commenced in 2006 with BSI to develop a new approach to both simplify and clarify what standards do for construction firms and the built environment. We now manage and run the secretariat for the BSI Committee for a new standard covering Construction Procurement. This Committee has been established for nearly a year and is also providing UK input into the draft ISO standard for Construction Procurement. The British procurement standard will be launched for consultation in spring 2010 and finalised later in the year to coincide with the date of the launch of the complete ISO standard. The input of our members will be critical in the consultation process. The Committee also continues to provide input into the BS ISO 15686-5 covering Life Cycle Costing.

### **OGC**

Constructing Excellence was commissioned by the Office of Government Commerce to deliver two projects which we believe will have significant value for the Constructing Excellence membership and the industry as a whole.

Firstly, we are leading on a project to develop an assessment methodology to determine the extent to which public sector procurers have embedded the Common Minimum Standards and the content of the Achieving Excellence in Construction guides. An initial methodology, based on the matrix in the National Audit Office report Improving Public Services through Better Construction (2005), has been developed and has been piloted with a number of government departments.

Secondly, Constructing Excellence was engaged to refresh the Achieving Excellence guidance which was initially published in 2003 in order to bring them up to date as well as to take into account progress of the industry wide Rethinking Construction improvement agenda. The Guides have now been refreshed and are currently being considered by stakeholders prior to republication.



The National Platform for the Built Environment is an industry-led group focused on promoting strategic research to industry and wider stakeholders. The Platform is owned and led by industry while engaging the wider research community, ensuring that research programmes reflect the real needs of industry and clients whilst providing a single powerful voice on innovation in the sector. During the last year, the Platform used the outputs of the industry-led roadmapping studies and moved towards project brokerage and building industry-led consortia for the research programme. It continues to foster closer working with the Technology Strategy Board (TSB) and the Modern Built Environment Knowledge Transfer Network (MBE-KTN) to the benefit of the industry and its research agenda.

The three strategic research priorities are:

- Reduced resource consumption
- A client-driven, knowledge-based construction process
- ICT and automation

The Platform with the MBE-KTN hosted a successful European Construction Technology Platform (ECTP) brokerage event at Interbuild.

### **KPIs**

2008 saw the tenth year of publication of the Construction Industry Key Performance Indicators (KPIs). The KPIs provide a simple way for companies within the sector to measure their performance and benchmark themselves against their peers.

The latest data is published annually on KPIzone, an electronic tool which provides a user-friendly portal for performance measurement. This year saw the launch of a specific tool for the Code for Sustainable Homes, allowing users a means by which to claim the credits set aside for benchmarking.

**Constructing Excellence members have complementary access to KPIzone including all such KPI tools.**

# Delivery Partners

## Two companies work as delivery partners for Constructing Excellence



This company was established in 2006 as a sister company to Constructing Excellence charged with identifying skill shortages and developing skills within construction industry supply chains.

### CELL Assurance

For the last two years CELL has worked with Kier Partnership Homes and a pilot group of its supply chain to develop the Working Towards Excellence programme. This works with supply chain organisations to identify skills gaps within their workforce and then puts them in contact with learning providers to deliver a bespoke training package to comply with industry and legislative standards.

### CELL Managed Services

This element of CELL's operations has developed as a consequence of requests for a number of ad-hoc projects using the skills and expertise provided both from within CELL and its contacts in the industry. The team most recently worked with the Highways Agency to deliver a "Built Environment Development Programme" for its Estates Management team.

### CELL Awards

On March 30 2009, CELL Awards became an Awarding Body and is now able to create qualifications to fill any gaps that are found in the industry through the work of CELL Assurance. CELL Awards is also able to work with other external organisations to accredit any in-house training packages they run to enable the organisation to give their employees, and the wider industry, externally recognised qualifications.



The Collaborative Working Centre was set up in 2001 under the auspices of the Design Build Foundation, one of our predecessors, to take forward the learning on Integrated Supply Chain and Collaborative Working. Now a completely separate company, CWC's Chairman is Sir Michael Latham, and it boasts a team of over 30 specialist consultants and associates supporting the overall delivery of projects. Some current projects include:

### Lean in Operations and ProCure21 Capital Project Mentoring

**Capital Programme Review:** CWC were commissioned to provide support in clinical functions and processes, repairs, maintenance and facilities and the Capital construction programme. They supplied a part-time expert Programme Director to manage setup of the strategic client and delivery alliance, as well as overseeing the proper processes on current projects. A robust management reporting system was set up and reviewed. The three pilot projects have benefited from a 10% reduction in programme period and a saving of over £50,000. Future projects where collaborative working starts early in project delivery will provide the opportunity to reduce costs by an average of 10% and programme times by 15-20%.

**Lean Operations:** CWC carried out a diagnostic review of hospital's operations, facilities, transport & security and energy functions. Recommendations for the operations function were identified in the key areas of: Management, Helpdesk, Procurement, The Supply Chain, Practice & Processes, Cost Control and Performance. The recommendations presented opportunities for improvement. CWC have provided the client with a robust plan for improvement and savings.

### ISG Pearce – Lean Intervention

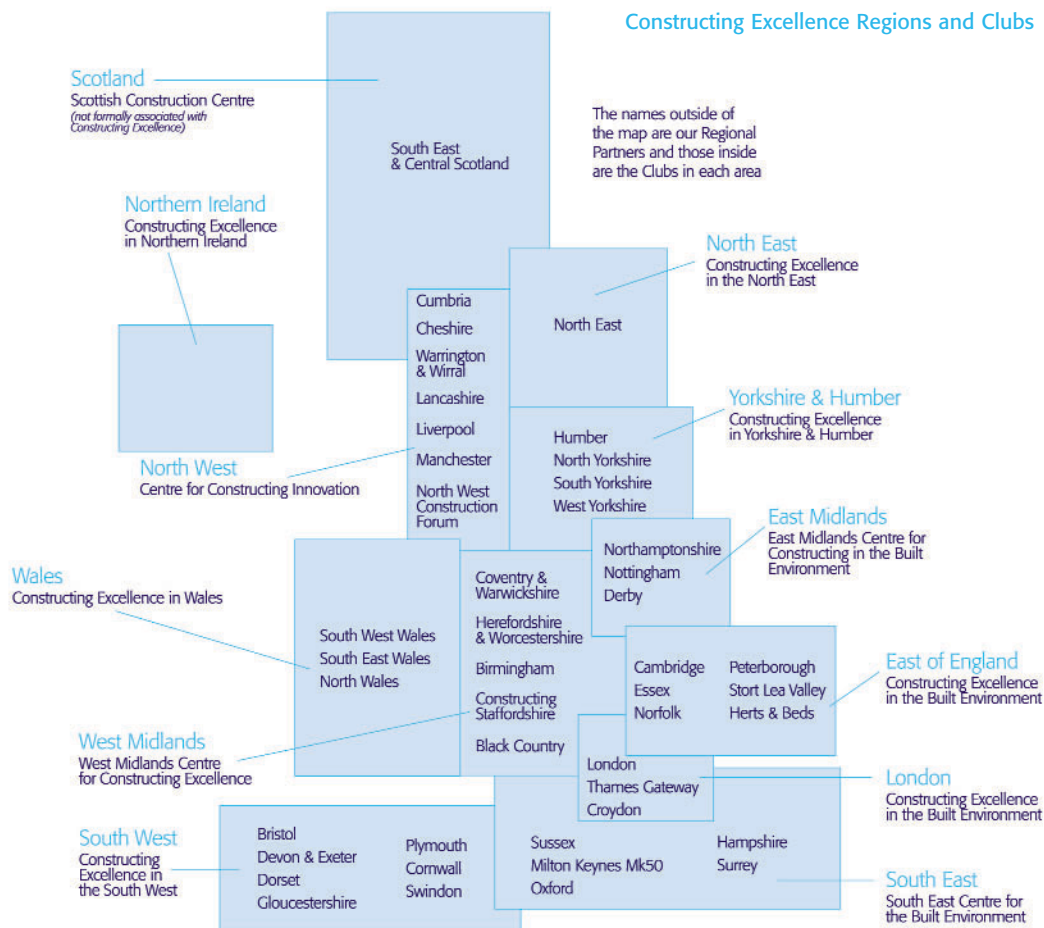
CWC has been working on a lean sigma intervention for ISG Pearce, of Bristol, on their University of Bath student accommodation refurbishment project. On two student blocks illustrations of waste were identified of up to 30% in the processes despite the project being within budget and hitting required timescales. The challenge for CWC, after convincing the delivery team that there was waste, was to extract savings given the traditional procurement arrangements of sub contract trades. CWC calculated that a saving of six figures was available on a future project via collaborative planning and project management and entering into an open book costing arrangement with the key sub contract trades, eg M & E.

### NLWA – Waste PFI Procurement Financial Modelling

CWC are working with North London Waste Authority (NLWA) who are in the processing of procuring new waste diversion facilities funded by PFI. The future contracts are likely to run for 25 to 30 years from 2014. NLWA represents seven north London boroughs (Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest) and is the second largest waste processing authority in the UK. The new facilities will require an investment of approximately £500m. NLWA submitted the outline business case (OBC) in October 2008 and following feedback from Defra have resubmitted a refreshed OBC in May 2009. CWC's role in the procurement process is to provide secondment support in the form of financial expertise within the core procurement team.

# Regional Network

The built environment sector is dominated numerically by smaller firms, and so it is important that Constructing Excellence has a strategy for reaching SMEs and locally-based clients. To do this we work with regional partners across the UK to provide access for regional firms to national material, and for national members to regional support. At a local level, our network of best practice Clubs provides the means for local construction communities to network and learn from like-minded people in the sector.





Mott MacDonald  
Manchester Civil Justice Centre

## Regional Awards

2008 was the second year of the nationwide Constructing Excellence Awards. The winners from eight regional award dinners went forward to a National Final, held at Lords, in November 2008. Awards were given in ten categories: Integration and Collaborative Working; Leadership and People Development; Health and Safety; Sustainability; Innovation; Value; SME Award; Achiever's Award; Client of the Year; Project of the Year. Congratulations to our second overall winner – Manchester Civil Justice Centre.

## Constructing Excellence Clubs

At a local level, there are 44 Clubs who each meet between four and ten times a year and typically feature 30-60 people attending to participate in learning, knowledge sharing and networking activities. We have continued to grow the Club web presence this year and are seeking to relaunch Clubs in Oxford, Kent and Surrey in the coming months. We would like to thank John Burns of Mackellar Architecture, the outgoing Chair of the National Club Steering Group, for all his efforts in supporting the Club network and are delighted to welcome Roy Casey of Success Train, and Chair of the Black Country Club, as new Chair of the group.

### Innovation

Sponsored by [cdm2007.org](http://cdm2007.org)

*Winner*

Skanska Barts and The London  
(Use of 3D Modelling at Barts and The London)

### Value

Sponsored by [Salford University](http://Salford University)

*Winner*

Northumbria University, Sir Robert McAlpine, Atkins  
Design Solutions, Turner and Townsend  
(Northumbria University, City Campus East)

### Integration and Collaborative Working

Sponsored by [Birse Civils](http://Birse Civils)

*Winner*

VOSA (Trust Partnering Team)

### Health and Safety

Sponsored by [Cyril Sweett](http://Cyril Sweett)

*Winner*

Bardon Contracting (Delivering Zero Accidents)

### Leadership and People Development

Sponsored by [Rider Levett Bucknall](http://Rider Levett Bucknall)

*Winner*

Frank Haslam Milan (Firm's foundations  
built on staff success)

### The Legacy Award, Sustainability

Sponsored by [Morgan Ashurst](http://Morgan Ashurst)

*Winner*

Skanska (Skanska Bristol Schools)

### The Achiever's Award

Sponsored by [Wates Living Space](http://Wates Living Space)

*Winner*

Huw Evans (The Connaught Academy)

### The SME Award

Sponsored by

[The Centre for Construction Innovation](http://The Centre for Construction Innovation)

*Winner*

Conlon Construction

### Client of the Year

Sponsored by [Achilles](http://Achilles)

*Winner*

Liverpool Vision

### Project of the Year

Sponsored by [BAM Construct UK](http://BAM Construct UK)

*Winner*

Mott MacDonald  
(Manchester Civil Justice Centre)

*Runner Up*

Bovis Lend Lease  
(Leeds Oncology Project, Bexley Wing)



## Membership List | 31 March 2009

### Clients

Argent Estates  
BAA  
BAe Systems  
Barclays Group Property Services  
Bath and North East Somerset Council  
Birmingham City Council, Urban Design  
Bristol City Council  
BT  
Cyntra  
Defence Estates  
East Riding of Yorkshire Council  
English Heritage  
Environment Agency  
Fold Housing Association  
GlaxoSmithKline  
Grosvenor  
Heritage Lottery Fund  
Highways Agency  
Igloo Regeneration  
Land Securities Properties  
Leeds City Council  
Lloyds TSB  
London Borough of Southwark  
Manchester City Council  
Marks & Spencer  
Nabarro Nathanson  
Nationwide Building Society  
North Devon Homes  
Olympic Delivery Authority  
Pfizer  
Plus Housing Group  
ProCure 21  
Royal Mail  
RWE npower  
Sandwell Metropolitan Borough Council  
SEGRO  
Sommerfield Stores  
University College London  
University of Reading  
Westfield Group

### Consultants

Alexi Marmot  
APS Project Management  
Arup  
Atkins  
Bowmer & Kirkland  
Building Design Partnership  
Buro Happold  
Cadsmart (UK)  
Clancy Consulting

Davis Langdon  
DHL/Exel  
Drivers Jonas  
Echelon Consultancy  
Eversheds  
Faithful + Gould  
FaulknerBrowns  
George Birchall Engineers  
Gleeds  
Management Process Systems  
Mike Thomas Ltd  
MITIE Group  
PML Group  
Polypipe Terrain Fountain Club  
Quantem  
Rider Levett Bucknall  
Scott Brownrigg  
Thinc Projects  
Turner & Townsend Group  
Visionality  
Waterman Group

### Contractors

AMT Sybex  
Babcock DynCorp  
Balfour Beatty  
Balfour Beatty Infrastructure Services  
BAM Construction  
Barhale Construction  
Bouygues  
Bovis Lend Lease  
Cara Group  
Carillion  
Enterprise  
GF Tomlinson Group  
Hochtief (UK) Construction  
Interserve Project Services  
ISG Cathedral Contracts  
Jarvis  
Kier Group  
Laing O'Rourke  
Mace  
Mansell  
Midas Group  
Morgan Est  
Morrison Construction - Galliford Try  
Omnis Construction  
Scott Wilson  
Shepherd  
Simons Construction  
Skanska Integrated Projects  
Taylor Woodrow  
Thomas Vale Construction

Vinci  
Wates Construction  
Willmott Dixon  
Wilson James

### Specialists and Suppliers

4Projects  
Abbey Environmental Services  
Aconex  
Aggregate Industries  
Armstrong Integrated Systems  
BIW Technologies  
Burdens  
Business Collaborator  
Cadweb  
Causeway Technologies  
Corus UK  
CT Space  
CW Construction Ltd  
Eco-Green Roofing  
Genquip  
Grafton (Buildbase, Plumbase, Jackson)  
Hilti (GB)  
John Doyle Group  
Manor Doors  
Marshalls  
McGee Group  
MTS (Mobile Traffic Solutions) UK  
New Generation Learning  
NG Bailey & Co  
Polypipe Group  
RIBA, CPD Provider  
Saint-Gobain (Jewson)  
Sarcophagus  
Solar Empower  
Sword  
Tarmac  
Tekla  
Union Square  
Verbus Systems  
William Hare  
Wincanton

### Associates

British Property Federation  
Chartered Institute of Building  
Chartered Inst of Purchasing and Supply  
Constructing Excellence Wales  
CWC  
The Concrete Centre